

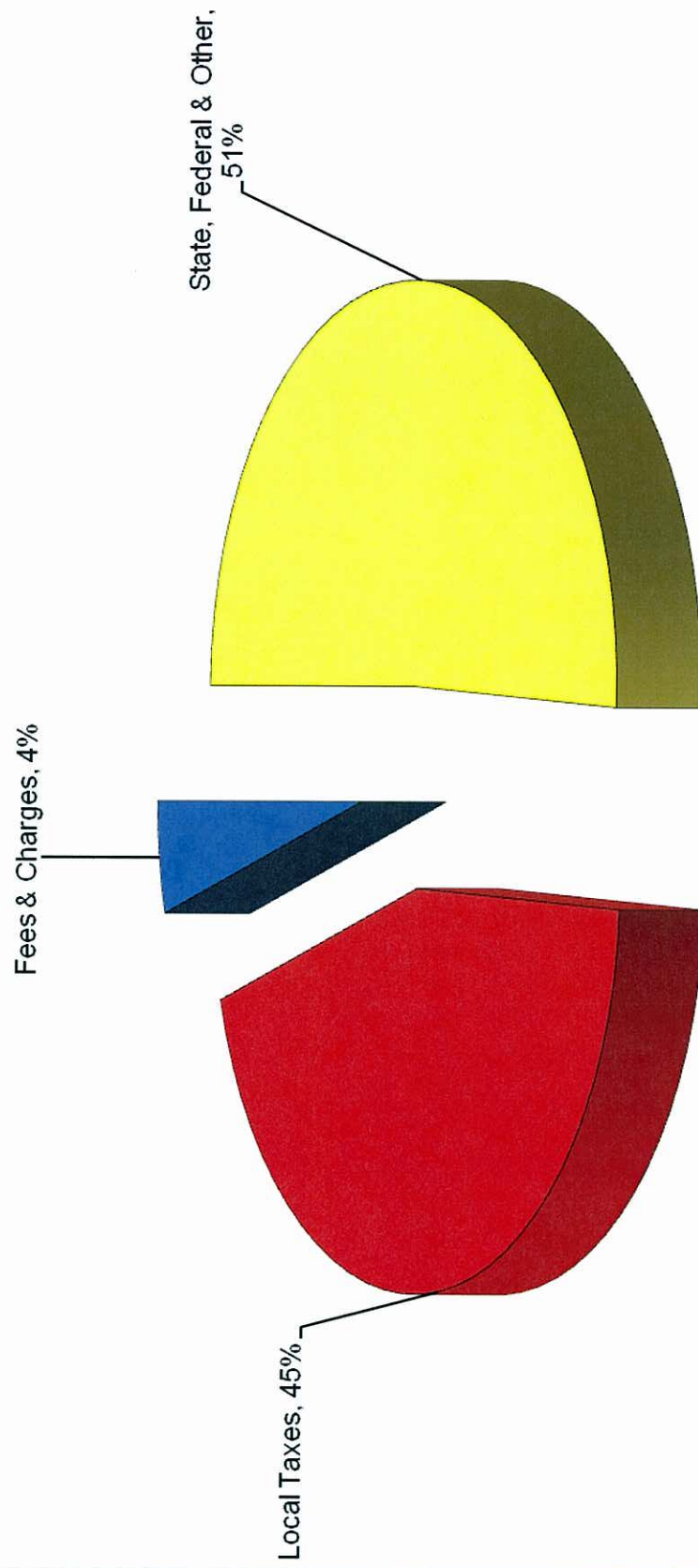
Fund Summaries and Details



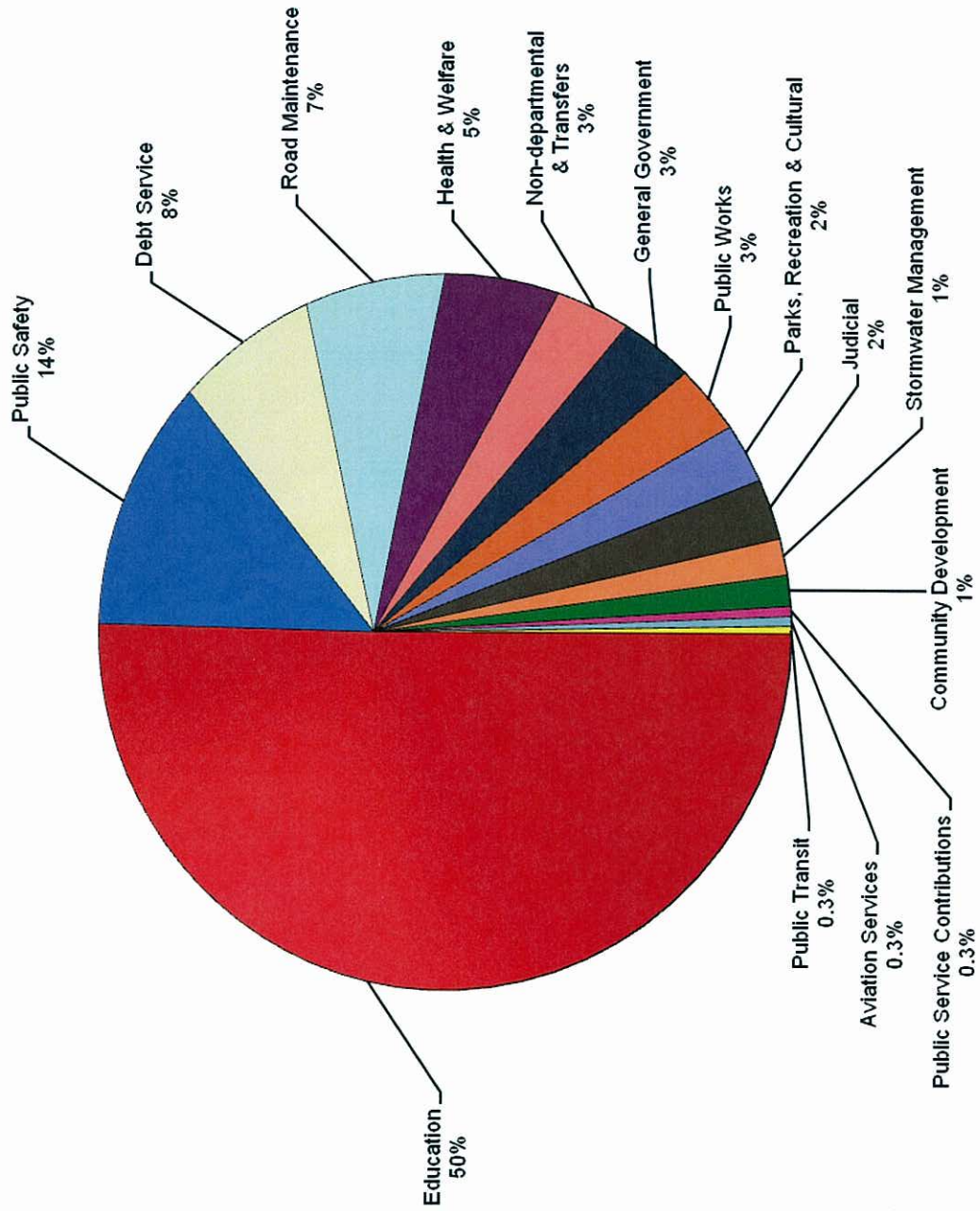
**CITY OF SUFFOLK, VIRGINIA
FY 2010-11 OPERATING AND CAPITAL BUDGET**

Annual Operating and Capital Budget by Fund						
Fund	Budget 2007-2008	Budget 2008-2009	Budget 2009-2010	Budget 2010-2011	Prior Yr. % Change	
General Fund	\$ 160,289,419	\$ 170,647,514	\$ 164,274,930	\$ 163,451,793	-1%	
Capital Projects Fund	88,058,170	54,049,288	22,127,000	36,426,000	65%	
Downtown Business Overlay District	175,000	201,000	195,000	200,000	3%	
Transit System Fund	647,959	837,230	0	0	-	
Law Library Fund	78,030	76,758	79,873	48,139	-40%	
Route 17 Special Taxing District	990,000	1,216,000	1,535,000	1,400,000	-9%	
Road Maintenance Fund	17,670,926	19,007,638	19,144,930	19,130,398	0%	
Debt Service Fund	22,690,569	23,580,946	24,171,189	22,675,495	-6%	
Utility Fund	36,903,690	40,129,084	34,847,426	37,285,551	7%	
Stormwater Fund	3,509,843	3,618,240	3,693,240	3,844,101	4%	
Golf Course Fund	1,953,702	1,709,485	0	0	-	
Grants Fund	400,000	400,000	1,493,990	1,447,566	-3%	
Fleet Management Fund	10,454,047	11,447,867	11,480,428	11,182,012	-3%	
Information Technology Fund	2,777,893	2,777,929	2,737,176	3,749,410	37%	
Risk Management Fund	12,574,160	14,835,226	16,235,742	15,324,246	-6%	
School Fund	144,520,235	154,023,231	150,716,215	143,557,589	-5%	
Total Funds Budget	\$ 503,693,642	\$ 498,557,439	\$ 452,732,139	\$ 459,722,299	1.5%	

Revenue Sources for Citywide Services Excludes Capital & Utility



Expenditures to Support Citywide Services (Excludes Capital & Utility)



City of Suffolk

Adopted FY 10-11' Operating and Capital Budget

General Fund - Executive Summary

Current R.E. Tax Rate:	\$ 0.91		%
Adopted R.E. Tax Rate:	\$ 0.91	<u>General Fund</u>	Change
Adopted Tax Rate Adjustment:	\$ -		
Reassessment Tax Rate Impact to Citizens:	\$ (0.03)		
Adopted Revenues:		\$ 163,451,793	-1%
Adopted Expenditures:		\$ <u>163,451,793</u>	<u>-1%</u>
Unfunded Gap:		\$ <u><u>0</u></u>	

Decrease in Expenditures from Prior Fiscal Year:	\$ (823,137)		
CHANGES TO REVENUES FROM PRIOR FISCAL YEAR:	\$ (823,137)		-1%

➤ Real Estate Tax - 2% Projected Loss	(1,487,615)
➤ Personal Property - 9% Projected Gain	1,239,770
➤ EMS Fee Adjustment to Medicaid Approved Rate	940,000
➤ State Categorical Aid Loss	(664,336)
➤ State Aid - Constitutional Officers Loss	(362,000)

PRIMARY BUDGET GOALS:

➤ Maintain Critical Personnel Resources to Serve Citizens	Avg Salary = \$42,720	117
➤ Balance Competing Service Demands with No Tax Increase to Citizens		FTE's to
➤ Provide Funding for New Facility Additions		close budget
➤ Maintain Employee Compensation and Critical Employee Benefits		Gap
➤ Protect Financial Progress Made toward "Best Management Practices"		

INCREASED SERVICE REQUIREMENTS:

➤ Western Tidewater Regional Jail Costs	\$ (1,659,792)
➤ Technology Initiatives	(697,592)
➤ Reinstatement of Free Bulk Refuse Pickup > 8 c/yd	(614,000)
➤ Addition of 2nd Police NET Team (6 FTE's) - Nov. 09' City Council Direction	(340,100)
➤ Va. Retirement System Rate Increase and Other Salary/Benefit Adjustments	(387,770)
➤ Utility Costs - Additional Facilities	(165,138)
➤ Capital Improvements Cash (Pay-Go Policy Requirement):	(116,420)
➤ Landfill Post Closure Monitoring Costs - Hosier Landfill	(105,876)
➤ Repair & Maintenance - Additional Facilities	(40,559)
➤ Telecommunications	(34,104)
TOTAL INCREASED SERVICE REQUIREMENTS:	\$ <u><u>(4,161,351)</u></u>

COST REDUCTIONS TO BALANCE:

Initial Budget Deficit: \$ (4,984,488)

Continued Cost Reduction Practices from Prior Year:

- Freeze of 19 Vacant Non-critical Positions
- Employee Cost of Living Adjustment - None Recommended
- Employee Benefit Program Reductions
(Elimination of tuition reimbursement; on-call Pay; out-of-city take home vehicles; & employee service awards)
- After Hour Building Temperature Controls
- Limited Public Facility Lighting
- Restricted Fleet Utilization
- Limited Books, Dues, Subscriptions, & Travel and Training

Additional Cost Reduction Measures to Balance:

➤ Reduced Debt Contribution with one-time credit of \$1M from Debt Fund	\$	(1,818,883)
➤ Reduced Risk Contributions with one-time credit of \$3M from Risk Fund		(1,735,346)
➤ Miscellaneous Support Reductions		(776,775)
➤ Implementation of 4 Day Refuse Pick-up & Conversion to Automated Service		(210,000)
➤ Deferred Equipment Purchases		(168,750)
➤ Reduced Health Dept. Local Contribution-3%		(139,876)
➤ Leased Space Reductions		(134,858)
TOTAL COST REDUCTIONS TO BALANCE:	\$	(4,984,488)

OTHER IMPORTANT BUDGET ITEMS:

- **No layoffs, furloughs, pay reductions, or benefit reductions to existing personnel**
- **Increases School Local Funding** by **providing level funds** to offset State Revenue Losses (VRS Local Savings of \$2 M)
- Defers Commitment for New Kings Fork Public Safety Bldg - Phase II staffing (15 firefighters)
- Maintains \$3M OPEB Annual Contribution (Retiree Benefit Costs) from Prior Year Risk Fund Premium Credit
- **Redirects Vacant Positions to address critical service requirements:**
(20) - Deleted Full Time Equivalent Positions (FTE)
14 - Replacement FTE's:
(6) - FTE Reduction
- **14 Replacement FTE's Include:**
6 -2nd Police NET Team-Nov. 09' City Council Direction
1 -Business Tax Investigator - Commissioner of the Revenue
1 -Human Resource Trainer - Human Resources
1 -Sr. Accounting Tech Payroll Auditor - Finance
1 -Custodian - Capital Maintenance
1 -Building Maintenance Technician - Capital Maintenance
1 -Volunteer Coordinator - Parks & Recreation
1 -Video Production Assistant
1 - Asst. Economic Development Director

FINANCIAL POLICY COMPLIANCE STATUS:

➤ Undesignated Fund Balance as % of Govtl' Funds - 12% minimum required	13.1% Projected
➤ Capital Cash "Pay-Go" - 3% min. of General Fund Expenses by 2012	1.41% & Progressing
➤ Debt as % of Assessed Value - 4% maximum	2.09% Projected
➤ Debt as % of General Govt. Expense - 10% maximum	9.33% Projected

City of Suffolk
Adopted FY 10-11' Operating and Capital Budget

Capital Projects Fund - Executive Summary

	Capital Projects	% Change
Adopted Revenues:	\$ 36,426,000	65%
Adopted Expenditures:	\$ 36,426,000	65%
Unfunded Gap:	\$ -	

Increase / (Decrease) from Prior Fiscal Year: \$ 14,299,000

Adoption Includes:

- Reduced G.O. Bond issuance from \$8.6M to \$3.5M due to deferral of non-essential Capital Projects.
- \$27.7M in Utility bond funding for recommended essential projects.
- Increased General Fund Cash Pay-Go of \$116,420 to \$1.6M toward Policy Requirement:
- Leveraged State/Federal grant funds of \$3.6M to support Aviation projects

Adoption Excludes:

The following non-essential deferred projects detailed in the adopted Capital Improvements Plan:

➤ John Yeates Athletic Field Improvements	\$ 125,000
➤ Government Facility Master Plan	250,000
➤ Operations Maintenance Facility	4,000,000
➤ Nansemond Pkwy Fire Joint Station - A/E	500,000
➤ Lake Kilby Fire Station Addition	350,000
➤ Fire Station Security Systems	175,000
➤ Village & Neighborhood Improvements	511,400
➤ Local Urban Intersection Construction per Comp Plan	1,000,000

Total Deferred Projects: \$ 6,911,400

FINANCIAL POLICY COMPLIANCE STATUS:

- Capital Cash "Pay-Go" - 3% min. of General Fund Expenses by 2012 **1.41% & Progressing**

City of Suffolk
Adopted FY 10-11' Operating and Capital Budget

Downtown Business Overlay Tax District - Executive Summary

		<u>DBOD</u>	%
			Change
Current Tax Rate:	\$ 0.125		
Adopted Tax Rate:	\$ 0.125		
Reassessment Tax Rate Impact:	\$ -		
Adopted Revenues:		\$ 200,000	3%
Adopted Expenditures:		\$ 200,000	3%
Unfunded Gap:		\$ -	

Increase / (Decrease) from Prior Fiscal Year: \$ 5,000

Adoption Includes:

- Provides funding for beautification enhancements to the downtown district and street sweeping and refuse services.

City of Suffolk
Adopted FY 10-11' Operating and Capital Budget

Law Library Fund - Executive Summary

	<u>Law Library</u>	[%] Change
Adopted Revenues:	\$ 48,139	-40%
Adopted Expenditures:	\$ 48,139	-40%
Unfunded Gap:	<u>\$ -</u>	

Increase / (Decrease) from Prior Fiscal Year: \$ (31,734)

Notable Changes:

- Reduced expenditures to accommodate reductions to annual fee revenue.

City of Suffolk
Adopted FY 10-11' Operating and Capital Budget

RT. 17 Tax District Fund - Executive Summary

		<u>RT. 17 Tax District</u>	[%] Change
Current Tax Rate:	\$ 0.26		
Adopted Tax Rate:	\$ 0.26		
Reassessment Tax Rate Impact:	\$ -		
Adopted Revenues:		\$ 1,400,000	-9%
Adopted Expenditures:		\$ 1,400,000	-9%
Unfunded Gap:		<u>\$ -</u>	

Increase / (Decrease) from Prior Fiscal Year: \$ (135,000)

Adoption Includes:

- Transfer of debt service for payment of transportation improvements in the taxing district.
- \$100,000 for a land use redevelopment study in the tax district.

City of Suffolk
Adopted FY 10-11' Operating and Capital Budget
Road Maintenance Fund - Executive Summary

	<u>Road Maintenance</u>	[%] Change
Adopted Revenues:	\$ 19,130,398	0%
Adopted Expenditures:	<u>\$ 19,130,398</u>	0%
Unfunded Gap:	<u><u>\$ (0)</u></u>	

Increase / (Decrease) from Prior Fiscal Year: \$ (14,531)

Adoption Includes:

- State Road Maintenance revenue based on 1,490 City lane miles.
- Additional full time Litter Control Coordinator (from part time) to address citywide issues.
- Transfer of the Assistant Director of Public Works to appropriate cost center of management oversight.